

HOW WE ADDED VALUE TO SOUTH AFRICA IN 2015

Africa is our home. In our South African heartland, we've been partnering to do great things for over 170 years

GROWING THE ECONOMY

Total taxes paid
R270 billion¹



Profit
R24.2 billion
(Pre-tax AOP)



Loans to customers
R634.6 billion



Insurance claims paid
R12.8 billion²



Pensions paid
R8.8 billion²



Dividends
R7.3 billion³



Employees
54,000



Funds under management
R1,045.1 billion

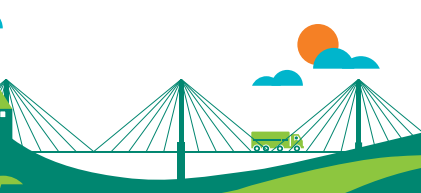


INVESTING IN INFRASTRUCTURE

Affordable housing
R9.2 billion²



Other infrastructure
R57 billion²



Renewable energy
R60.5 billion⁴



DEVELOPING COMMUNITIES

Broad-Based Black Economic Empowerment ownership
R16.1 billion⁵



Community investment
R158 million



Education funding
R116 million



INVESTMENT | SAVINGS | INSURANCE | BANKING



OLDMUTUAL

All figures refer to Nedbank and Old Mutual Emerging Markets as at Dec 2015

¹ Total taxes paid including corporation tax, VAT and tax paid on behalf of employees

² Excludes Nedbank

³ Dividends paid to Old Mutual plc African shareholders and dividends paid to Nedbank minority shareholders

⁴ Committed investment

⁵ Net value created from Black Economic Empowerment transactions between 2005 and 2015